

QUICK FACTS





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OVERVIEW

The Georgia Department of Juvenile Justice (DJJ) is a multi-faceted agency that serves the needs of the state's young offenders up to the age of 21. The Department employs more than 4,000 men and women at 26 secure facilities (Regional Youth Detention Centers and Youth Development Campuses) and 97 Community Services Offices throughout the state to effect justice and redirect the young lives in the agency's care.

Including those placed on probation, more than 50,000 youths are diverted each year to evidence-based community programs, sentenced to short-term incarceration and/or committed to long-term custody by Juvenile Courts. DJJ's professional corrections and law enforcement staff preserve public safety and safeguard the citizens of Georgia, as well as protect the victims of crimes so that they can rebuild their lives.

DJJ holds juvenile offenders accountable for their delinquent conduct through probation, supervision and/or secure detention so that they take responsibility for their actions. While under DJJ supervision, youth are provided with medical and mental health treatment, as well as specialized education and programs designed to equip them with the social, intellectual and emotional tools needed to achieve their successful reentry and reintegration into community, workplace and neighborhood settings as more productive and law-abiding citizens.

DJJ GOALS

- Operate safe and secure facilities and community services offices while providing educational opportunities and reentry guidance.
- Continue to implement Georgia's juvenile justice reform measures.
- Promote strategic recruitment, retention and succession planning.
- Establish/maintain a systematic classification process for the placement of youth.
- Promote offender/youth reentry-focused programming and service delivery.







OVERVIEW

MISSION

The DJJ mission is to protect and serve the citizens of Georgia by holding young offenders accountable for their actions through the delivery of services and sanctions in appropriate settings and by supporting youth in their communities to become productive and law-abiding citizens.



VISION

DJJ will lead the nation in preparing young people in its care to develop and sustain productive lives.



VALUES

DJJ will strive to create and sustain an agency culture that values accountability, integrity, security, superior performance, ongoing personal growth, intellectual curiosity, innovation, teamwork and leadership — not only in our staff but also in the young people in our facilities and programs.





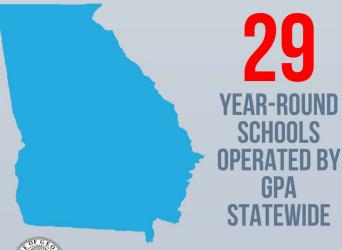
EDUCATION DIVISION

The vision of the Georgia Department of Juvenile Justice (DJJ) is to "offer the youth in its care hope and change." DJJ helps prepare these young people to develop and sustain productive lives. Therefore, providing educational opportunities and reentry-focused programming are among the agency's key goals. DJJ supports the rehabilitation of youth in its care by equipping them with tools to succeed by delivering quality education as well as job and employment readiness training.

DJJ runs Georgia's 181st school district. DJJ Commissioner Avery D. Niles serves as the Superintendent while the DJJ Board also serves as the DJJ Board of Education.

DJJ's Georgia Preparatory Academy (GPA) operates 29 year-round schools which offer students a continuum of academic services as they transition into and out of the DJJ system. These schools are located in Regional Youth Detention Centers (RYDCs), Youth Development Campuses (YDCs) and Education Transition Centers (ETCs). More than 3,600 juvenile offenders were enrolled in GPA classes during 2016. Most of the youth in DJJ custody have been absent from school for more than 60 days during the current or previous school year and are, on average, two to three years behind their peers in academic achievement.

As a result of implementation of the juvenile justice reform legislation that began in 2014 and the subsequent changes in the juvenile justice system, a greater emphasis is being placed on DJJ's educational efforts. Numerous advancements have been made in the DJJ School District and the lives of many youths have been positively influenced. Student graduations in DJJ secure facilities have become anticipated school-year celebrations.



3,606

YOUTH ATTENDED GPA CLASSES During 2016

DJJ SCHOOL DISTRICT PROGRAMS FOR STUDENTS

- Georgia Preparatory Academy (GPA)
 is the middle and high school program.
- An Adult Education Program enables students to study for and obtain a General Equivalency Diploma (GED).

The Adult Education Program enables a student to obtain a GED. Students who are at least 16 years old and meet other state-mandated criteria can take the GED tests, which are offered through local technical colleges (computer-based testing only). These tests are offered at DJJ's seven YDCs.

 A Graduate Education Program (GEP) focuses on reentry and job readiness skills at each YDC.

GPA students possessing a high school diploma or GED can enroll in the GEP. The program focuses on transition and re-entry. Among its components are:

- GeorgiaBEST With the Georgia Department of Labor, GPA offers Georgia Business Ethics Student Training (GeorgiaBEST), which concentrates on teaching students the soft skills needed for workforce success. This certification serves as validation to employers that students have displayed strong work habits and are ready for the workforce.
- ServSafe This National Restaurant Association certification enables students to obtain a job in the food industry.
- Reentry Skills Preparation and Educational Career Training (RESPECT) is designed to specifically provide reentry and transition skills to graduates at the Eastman YDC.
- Academic/Study Preparation for Standardized Tests GPA provides students with preparation assistance for the ACT/COMPASS/ACCUPLACER tests.
- eCore DJJ graduates can take college courses through eCore, a curriculum of 26 online college-level core courses accepted by all colleges in the University System of Georgia. The process to apply to a college participating in eCore is the same for DJJ students as any other student in Georgia.



EDUCATION DIVISION

GEORGIA PREPARATORY ACADEMY HIGHLIGHTS:

- Accreditation GPA is distinguished by its accreditation from the AdvancED/Southern Association of Colleges and Schools (SACS).
- Curriculum and Standards Like students in Georgia's traditional schools, GPA students receive regular or special education services each school day. Academic instruction is standards-based and aligned with the Georgia Department of Education's Georgia Standards of Excellence.
- Performance Measures GPA fully implements the statewide Georgia Standards of Excellence for language arts and
 mathematics. These standards are rigorous benchmarks all teachers use to guide instruction. Additionally, GPA administers the
 Georgia Milestones Assessments.
- Teachers and Administrators GPA employs and recruits professionally certified, highly qualified and motivated teachers and administrators to ensure it is operating in compliance with the State's juvenile justice reforms and its educational requirements.
- Classroom Technology Students in GPA schools receive daily instruction as they would in a more traditional setting. GPA uses instructional materials presented in an exciting and interactive medium that promotes personal student involvement in the classroom:
- o Smart Boards Teachers and students are not constrained by textbooks or classroom handouts that previously limited innovative approaches to education. In each classroom GPA instructors use overhead, interactive Smart Board systems.
- o Learning Responsibility GPA also provides pre-loaded Kindles with approved book assignments and a dictionary to students in English/Language Arts classes.
- Parental Involvement DJJ educators and administrators know that parental involvement, especially in juvenile detention educational settings, can ultimately lead to significant gains in student achievement. A GPA parental engagement coordinator encourages parents to be actively involved to ensure a positive impact on their child's academic learning, to be included in school advisory committees and to help facilitate regular communication about school activities.
- Infinite Campus DJJ uses Infinite Campus, a student information system that creates student schedules, tracks attendance
 and generates transcripts and report cards.
- ETCs Youth leaving the DJJ School District who are no longer able to pursue their education in traditional public school settings after being suspended or expelled can enroll in a DJJ community-based ETC. The ETCs are located in Bibb, Chatham and Richmond counties. The ETCs provide youth under DJJ community supervision with opportunities to continue their education and earn course credit toward a high school diploma or GED outside of public school settings.
- Special Education Services GPA offers a full continuum of special education services. Each student with a disability receives
 a psychological evaluation and an individualized education program (IEP) when appropriate. The IEP creates opportunities for
 teachers, parents, school administrators, related services personnel and students (when appropriate) to work together to
 improve educational results for students with disabilities.
- School Guidance Counselors Each GPA school has a guidance counselor who assists students through classroom guidance and academic advisement to help them move toward high school graduation. They are responsible for reviewing transcripts, approving schedules and coordinating testing. GPA guidance counselors coordinate career fairs during spring semester.
- Graduation GPA holds two graduation ceremonies per year. DJJ transports graduates from across the state to a central facility for an opportunity to celebrate their graduation honors. DJJ wants deserving students to be recognized for their academic achievement during commencement ceremonies.
- Career, Technical and Agricultural Education (CTAE) DJJ provides CTAE programs linked to meaningful employment opportunities while students are still earning their high school diploma or GED. Georgia Preparatory Academy has developed relationships with several technical colleges to administer programs that lead to certifications. Students are dually enrolled in CTAE programs at the Augusta, Eastman, Macon and Sumter YDCs and they can receive a Technical Certificate of Credit (TCC). Among the TCC courses offered are automotive maintenance, collision repair, computer applications, cosmetology, construction and horticulture. There are also high school CTAE programs at Atlanta and Muscogee YDCs. Students can complete high school pathways in business and technology and earn Microsoft Office Specialist credentials.



DIVISION OF SECURE FACILITIES (RYDCs)

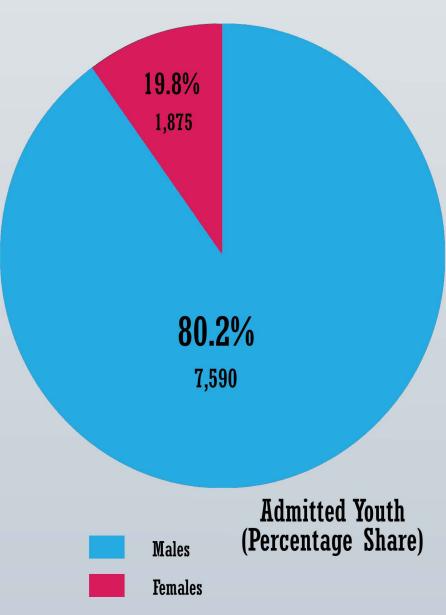
The Department of Juvenile Justice's (DJJ) Regional Youth Detention Centers (RYDCs) provide temporary, secure care and supervision to pre-adjudicated youth who have been charged with offenses, or are awaiting residential placement. In addition, youth who have been committed to the custody of a DJJ program or a long-term facility or have been charged in Superior Court and not reached the age of 17 may be housed in an RYDC.

DJJ's regional administrators and RYDC directors ensure that each RYDC follows departmental policy and procedures and provides quality services in the following areas: Behavioral Health, Education, Medical, Nutrition and general programming. 9,465

RYDC ADMISSIONS DURING 2016

CLASSIFICATION OF YOUTH

The RYDC population is comprised of pre-adjudicated youth and committed youth charged with misdemeanors or felonies.



YDC YOUTH HOUSED AS OF 12/31/2016 - 812





DIVISION OF SECURE FACILITIES (RYDCs)

RYDC LOCATIONS

| Facility | Capacity | County |
|-----------------------|-----------------------|------------|
| Augusta | 64 Males | Richmond |
| Claxton | 22 Males/8 Females | Evans |
| Glaze (Clayton) | 70 Males | Clayton |
| Cohn (Columbus) | 48 Males/16 Females | Muscogee |
| Crisp | 48 Males | Crisp |
| Shaw (Dalton) | 22 Males/8 Females | Dalton |
| DeKalb | 64 Males | DeKalb |
| Eastman | 30 Males | Dodge |
| Gainesville | 48 Males/16 Females | Hall |
| Macon | 48 Males/16 Females | Bibb |
| Marietta | 60 Males/10 Females | Cobb |
| Metro | 150 Males/50 Females | DeKalb |
| Rockdale | 50 Males | Rockdale |
| Richards (Rome) | 48 Males/16 Females | Floyd |
| Sandersville | 22 Males/8 Females | Washington |
| Savannah | 84 Males/16 Females | Chatham |
| Terrell | 48 Males/8 Females | Terrell |
| Thomasville (Loftiss) | 22 Males/8 Females | Thomas |
| Waycross | 22 Males/8 Females | Waycross |
| TOTAL CAPACITY | 972 Males/188 Females | = 1,160 |





DIVISION OF SECURE CAMPUSES (YDCs)

Each Youth Development Campus (YDC) provides secure care, supervision and treatment services to youth who have been committed to Department of Juvenile Justice (DJJ) custody for short-and long-term programs.

YDCs follow departmental policies and procedures based on federal and state laws and a variety of professional standards.

YDC PROGRAMS AND SERVICES

Each YDC provides education, vocational programming, health and mental health treatment, food services, resident counseling, substance abuse treatment/counseling and family visitation, among other services to the youth under its care.

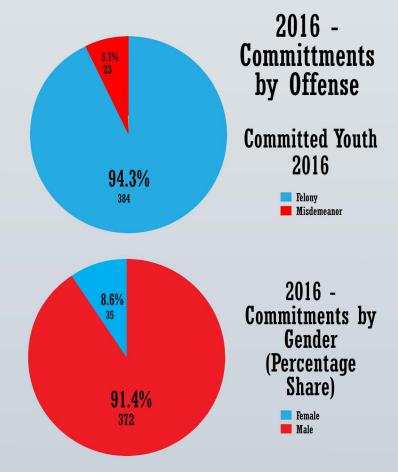
Educational services include middle school and high school courses, GED study classes, vocational education courses and counseling. Additional programming includes activities such as Girl Scouts, Beat the Streets (a youth fitness initiative) and Rescue 2 Restore (a community partnership focused on animal rescue care).

407

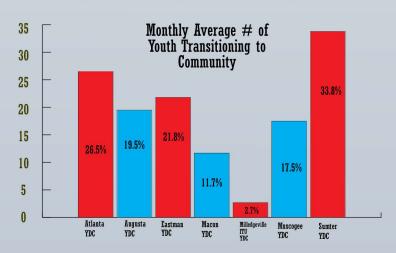
YOUTH COMMITTED TO YDCS IN 2016

CLASSIFICATION OF YOUTH

The YDC population is comprised of adjudicated and committed youth.



2016 PROJECTED YOUTH RELEASES









DIVISION OF SECURE CAMPUSES (YDCs)

YDC LOCATIONS

| Atlanta | 80 Males | Fulton |
|-------------------|------------|----------|
| Augusta | 100 Males | Richmond |
| Eastman | 256 Males | Dodge |
| Macon | 70 Females | Bibb |
| Milledgeville ITU | 30 Males | Baldwin |
| Muscogee | 60 Males | Muscogee |
| Sumter | 150 Males | Sumter |





DIVISION OF SECURE CAMPUSES/OPERATIONS AND COMPLIANCE

The Office of Operations and Compliance consists of the Office of the Ombudsman, PREA Administration Unit, the Office of Victim and Volunteer Services, Special Operations and the Office of Planning and Preparedness.



OFFICE OF THE OMBUDSMAN

The Office of the Ombudsman is the single point of contact for family members, advocates and other concerned citizens who report complaints on behalf of youth under Department of Juvenile Justice (DJJ) supervision. The Office's mission is to foster confidence in the agency by promoting the principles of integrity, fairness and accountability. The Office addresses complaints/inquiries statewide for all secure and non-secure DJJ facilities and contracted sites with youth under DJJ supervision (i.e. Youth Development Campuses [YDCs], Regional Youth Development Centers [RYDCs], Community Services Offices [CSOs] and group homes).

PREA ADMINISTRATION UNIT

The Prison Rape Elimination Act (PREA) became federal law in September 2003. 28 C.F.R. Part 115 (PREA), which took effect on August 20, 2012, requires that each state's governor must certify that their respective state is in full compliance with standards that apply to state and local confinement facilities, categorized as Jails/Prisons, Community Confinement Facilities, Lockups and Juvenile Facilities.

DJJ has a zero tolerance standard against sexual assault. As of April 1, 2016, all 26 DJJ secure facilities are fully compliant with the U.S. Department of Justice PREA Standards.



ZERO TOLERANCE



SPECIAL OPERATIONS

Special Operations consists of two specialized teams – SMRT (Security Management Response Team) and SERT (Security Emergency Response Team).

SMRT is responsible for responding to emergencies statewide (in secure facilities and in the community), apprehending juvenile absconders in the community, and also provides security for special details and secure transports.

SERT is responsible for responding to emergencies within secure facilities.





DIVISION OF SECURE CAMPUSES/OPERATIONS AND COMPLIANCE







OFFICE OF PLANNING AND PREPAREDNESS (OPP)

OPP provides leadership within DJJ in all phases of disasters (preparedness, response, recovery and mitigation). The OPP Director serves as the primary point of contact with the Georgia Emergency Management Agency-Homeland Security Agency and provides timely emergency management information to executive staff. The OPP's main function is to plan, direct and administer agency-wide emergency operation plans and procedures. OPP also works closely with DJJ Engineering to provide technical assistance in fire and life safety code compliance. The OPP Director also serves as the agency's Fire Marshal through the State Fire Marshal's Office.

OFFICE OF VOLUNTEER SERVICES

The mission of the Office of Volunteer Services is to mobilize people and resources to create lasting, positive change through the delivery of quality programs and services that will empower young offenders to live safe, healthy and productive lives. The Volunteer Services Program is responsible for the recruitment, screening, orientation and training of prospective volunteers. DJJ volunteers serve in useful capacities in RYDCs, YDCs and CSOs throughout Georgia. DJJ has over 900 volunteers/interns providing a variety of services to youth on a monthly basis.

Programs Include:

- Rescue-2-Restore
- Educational Service Learning Projects
- "Beat the Streets" "Kilometer Kids"
- Special Olympics Law Enforcement Torch Run

OFFICE OF VICTIM SERVICES

Since the Office of Victim Services was established in July 2012, DJJ has streamlined agency victim-related services and established a central location for identifying, addressing and responding to the legal requirements for meeting the needs of Georgia crime victims. During 2016 the Office provided national and local training to more than 3,000 people with programmatic contributions in the areas of child sexual abuse, teen dating, bullying prevention, victim assistance and response to sexual exploitation to provide outreach and the prevention of further victimizations. The Office is responsible for timely and responsive notification to juvenile crime victims upon the release of the perpetrator from secure detention centers.

Programs Include:

- Girl Scout Troop #965
- Commercial sexual exploitation outreach





DIVISION OF COMMUNITY SERVICES

The Division of Community Services provides youth who are under Department of Juvenile Justice (DJJ) supervision with intake, counseling, probation, case management, detention planning and aftercare supervision services in most of Georgia's 159 counties. The Division has 97 Community Services Offices and also includes the Office of Reentry Services (ORS) to assist youth as they transition from a DJJ secure facility to the community.

Following the 2014 implementation of the Georgia Juvenile Justice Reform Act, the number of youth participating in community-based services has increased. This has created an additional demand for DJJ evidence-based services that should result in a reduction in juvenile recidivism rates over time.

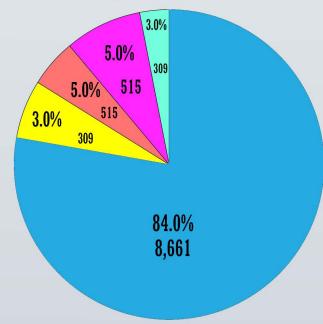
DIVISION OF COMMUNITY SERVICES RESPONSIBILITIES INCLUDE:

- Intake (court admission process including detention decision-making and diversion in 145 counties)
- Secure detention alternatives (monitor the status of youth in detention and offer alternatives to judges)
- Non-secure detention (electronic monitoring and group home placements)
- Probation supervision (146 counties)
- Commitment supervision (159 counties)
- School-based supervision (probation officers in 111 schools in 49 school districts)
- High Intensity Team Supervision (HITS)
- Juvenile sex offender community supervision (an average of more than 425 per month)
- Residential placement (room, board and watchful oversight and/or psychiatric residential treatment facilities for an average of more than 400 youth per month)
- Aftercare supervision and services for youth returning from DJJ Youth Development Campuses

10,309

YOUTH SUPERVISED
(ON AVERAGE) DAILY BY THE
DIVISION OF COMMUNITY SERVICES

SUPERVISED YOUTH



Daily Supervision by the Division of Community Services

In the community, at-home and under supervision
In community, non-secure residential placements

In DJJ Regional Youth Detention Centers

In DJJ Youth Development Campuses

In adult jails





DIVISION OF COMMUNITY SERVICES

THE DIVISION USES A NUMBER OF TOOLS AND PROGRAMS TO IMPLEMENT JUVENILE JUSTICE REFORMS AND IMPROVE THE JUVENILE JUSTICE SYSTEM. AMONG THEM ARE:

- High-profile auditing detailed, in-depth audits are performed on all cases where youth reach high-profile status (charged with a felony, media attention while under supervision and/or the need for further evaluation).
- Adult detention facility monitoring An annual site inspection is completed at the 182 Georgia adult detention facilities that temporarily hold or detain juveniles, Children in Need of Services (CHINS) or delinquent offenses.
- Youth Tracking Program (YTP) Tracking services (provided by private contractors) provide intensive surveillance and monitoring, allowing juvenile offenders to remain at home pending further court action. Face-to-face tracking contacts in the home, neighborhood, work or school are made at least once a day, along with a telephone curfew check.
- Evening Reporting Centers (ERCs) This 90-day program services youth aged 12-16 who have medium- to high-risk levels of re-offense. ERCs reduce the likelihood of re-offending and allow non-secure detention and committed youth toremain in the community as an alternative to secure detention. ERCs are offered in Clarke, Dougherty, Douglas, Laurens and Lowndes counties.
- Multi-Systemic Therapy (MST) is an evidence-based intensive treatment program to address environmental systems impacting
 medium- and high-risk juvenile offenders ages 12-17 with lengthy delinquency histories and serious anti-social behavior. MST
 services are delivered in the home, school and neighborhood, emphasizing behavior change in the youth's environment which
 includes family and peers. This 24/7 service provides counselors available to respond immediately to crisis situations.
- HITS a community-based, in-home detention placement alternative for pre-adjudicated youth. HITS team supervision strategies include electronic monitoring, curfew checks, drug and alcohol testing, crisis management and home, school, work and office visits.
- School-based supervision DJJ collaborates with county school systems at more than 100 school-based supervision sites. Youth in
 the program are monitored for important outcomes such as decreases in dropout rates, truancy, suspensions and expulsions and
 corresponding increases in grades and graduation rates. High school completion is closely correlated with successful adult life and no
 further involvement in criminal activity.
- Effective Practices in Case Supervision (EPICS) an evidence-based model that teaches probation and parole officers how to apply the principles of effective intervention in community supervision.
- Thinking for a Change an evidence-based program that includes social skills development, cognitive restructuring and the development of problem-solving skills.
- Aggression Replacement Training (ART) a cognitive behavioral intervention program designed to help aggressive adolescents aged 12-17 improve their social skill competence and moral reasoning, better manage anger and reduce aggressive behavior.
- Rural evidence-based programming DJJ is implementing evidence-based programming grants to expand services for mediumand high-risk youth in rural areas.
- Education Transition Centers (ETCs) ETCs in Bibb, Chatham and Richmond counties provide an alternative educational setting for youth re-entering public school or transitioning back to their community.
- Juvenile Justice Translational Research on Interventions for Adolescents in the Legal System (JJ-TRIALS) In partnership with Emory University and funded by the National Institute on Drug Abuse, JJ-TRIALS is a prevention and treatment services research project to reduce unmet substance abuse and HIV-related needs of justice-involved youth. Cherokee County is the initial implementation site.

The Office of Reentry Services implements the final phase of a youth's transition plan as he/she returns home. ORS facilitates a youth's connections to services and support for up to 60 days (and longer if necessary). A transition plan includes the youth's risk level with identified needs. Each plan is individualized and based on the youth's needs.

Parental engagement is a central ORS focus. Youth-Centered Reentry Team (YCRT) meetings are the foundation for family engagement. The meetings improve parent/caregiver engagement while youth are in detention. DJJ reentry specialists facilitate the YCRT process within 60 days of the youth's placement at a long-term facility. ORS oversees DJJ's Reentry Taskforce (comprised of more than 60 state and nonprofit agencies). Taskforce members provide services specific to their organization's mission and barriers identified in the Reentry Strategic Plan.





DIVISION OF SUPPORT SERVICES



DSS MISSION

The Division of Support Services (DSS) mission is to provide evidence - and best practice-based services to youth served by the Department of Juvneile Justice (DJJ). The division consists of the Office of Classification and Transportation Services (OCATS), Office of Behavioral Health Services (OBHS), Office of Health Services (OHS) and the Office of Training.

DSS VISION

DSS will provide timely and professional services that are evidence-based or considered to be a best practice standard in the correctional industry as well as in the community.



OCATS

OCATS provides a variety of services:

- Review/monitoring of Regional Youth Detention Center (RYDC) populations
- Administering assessment tools upon commitment
- Processing of youth for Short-Term Program (STP) and Superior Court youth
- Youth placement in Youth Development Campuses (YDCs) utilizing DJJ assessment tools
- Processing of YDC requests and YDC extensions
- Safe transport of youth between secure facilities, to medical appointments, interviews and other appointments as available





DIVISION OF SUPPORT SERVICES

OBHS

OBHS provides behavioral health treatment services and programs that adhere to current best practices and meet the identified needs of the youth in DJJ's care. OBHS program areas include:

- Mental Health each secure facility:
 - o Has a mental health treatment team: mental health clinicians, psychiatrist, psychologist, registered nurse, substance abuse counselors (YDCs only)
 - o Utilizes various individual and group mental health treatment programs
- Programs
 - o Provides counseling and case management at all facilities
 - o Utilizes evidence-based interventions
- Sexual Offender Treatment (YDCs only)
 - o Assessment/treatment specific to sexually harmful behaviors
- Substance Abuse Treatment (YDCs only)
 - o Residential substance abuse treatment for youth with intensive treatment needs
 - o Weekly group counseling
- Positive Behavioral Interventions and Supports
- o Behavior management system utilizing reinforcement of positive behaviors and youth strengths

OHS

OHS provides clinical and administrative oversight in medical care, nursing, dentistry, pharmacy, laboratory and radiology services, food services and nutrition.

Medical services:

- Ensure DJJ facility youth receive medical and dental care according to DJJ policy and national standards
- Coordinate services such as pharmacy, radiology and laboratory services and access to specialty care and hospitalization
- Daily sick call visits by medical staff

Food and nutrition services include:

- Breakfast, lunch and after-school wellness as a participant in the USDA National School Meal Program
- Choose My Plate® (the new food pyramid), zero trans fats, whole grains and increased fruit and vegetable standards. DJJ does not serve fried foods and has increased fresh items over canned, high-sodium products
- Participation in the USDA Wellness program healthy after-school snacks during a wellness lesson
- Monitoring all applicable requirements of the federal School Nutrition Program provision of required menus, use of USDA food commodities, meal counts and reimbursement to DJJ
- Staff training/technical support in food safety, sanitation and clinical care and treatment

OFFICE OF TRAINING

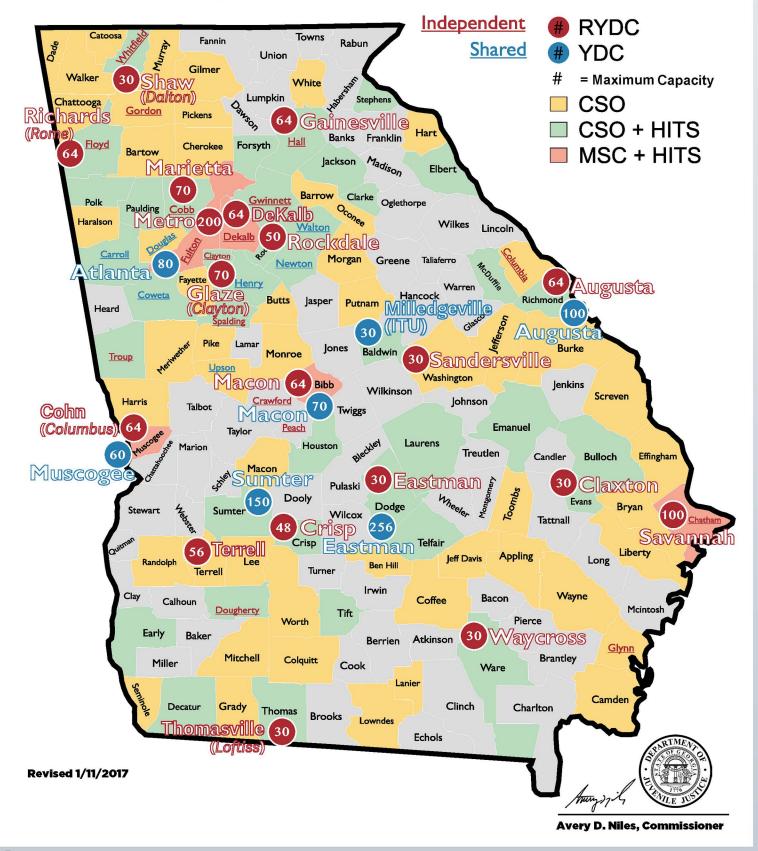
The Office of Training provides basic and specialized training programs in support of DJJ's mission, enhancing the safety, security and skills of DJJ staff/partners. The Office is responsible for the training of nearly 4,000 full- and part-time staff, including:

- P.O.S.T. Certified Juvenile Correctional Officers
- P.O.S.T. Certified Juvenile Probation Parole Specialists
- Teachers
- Medical and Mental Health Professionals
- Food Service and Custodial Workers
- Administrative Staff





Community Services Offices & Secure Facilities





DJJ CONTACT INFORMATION



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